(PREVIOUS)

M.A. (Previous) - Public Administration

Compulsory Papers

Paper I - Administrative Theories & Management

Section - A

Approaches to the study of Public Administration: Traditional – Classical, Scientific and Human Relations.

Approaches to the Study of Comparative Public Administration: Institutional, Systems,
Structural – Functional, Behavioral, Ecological & Development Administration, Modern
Approaches: Policy Science approach, Public Choice Approach, Ecological Approach. Recent
Trends: new Public Administration, New Public Management, Challenges of LPG Good
Governance: Concept and Application, Formal and Informal organization, Unity of Command,
Hierarchy, Division of work, Span of Control Line and Staff: Meaning, Role Functions
Relationship with Line and Staff with special reference to India.

Section - B

Theory of Organization : Traditional & Modern

Classical Theory : Henri Fayol, Luther Gullick

Scientific Management : F.W. Taylor

Human Relation School : Elton Mayo, M.P. Follet & Chester I Barnard

Behavioral : Mc Gregor, Herzberg & Maslow

Decision Making : Herbert Simon

Section - C

Concept of Management: Meaning, Nature and Scope, Concept of Participative Management, Principles of Management: Authority, Responsibility, Leadership Styles, Supervision, Control, Coordination, Communication, Public Relations, Centralization, Decentralization and Delegation.

Techniques of Management: MBO, MI/S, Role of IT in Management Group Dynamics, Moderns Aids to Management Automation – Cybernetics, Organization Development (COM –

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3 M.A. (PUBLIC ADMINISTRATION) (SEMESTER-I)

Suggested Readings:

1.	A.Awasthi and S.R.	Public Administration Laxmi Narain Aggarwal, Agra,
\ .	Maheshwari	2004.
2.	A.H. Maslow	Motivation and Personality, Harper and Row, New York, 1954.
3.	A.R. Tyagi	Public Administration: Principles and Practice, Atma Ram
		and Sons, Delhi, Edition, 2001.
4.	Amarjit Singh Dhillon	Lok Parshashan De Mool Sidhant (Pbi.)
5.	Amitai Etzioni	Modern Organizations, Prentice Hall of India Pvt. Ltd.,
		New Delhi, 1964.
6.	B.L. Fadia and Kuldip	Public Administration: Administration Theories and
	Fabia	Concepts, Sahitya Bhawan Publication, Agra, 2000.
7.	D. R. Prasad, V.S. Prasad	Administrative Thinkers, Sterling Publishers Pvt.Ltd.,
	and P. Styanarayan (Ed.)	New Delhi, 1991.
8.	David Osborn and Ted	Reinventing Government: How the Entrepreneurial Spirit
	Gaebler	is Transforming the Public Sector, Prentice Hall of India,
		New Delhi, 1992.
9.	Dwight Waldo	Perspective on Public Administration, University of
		Alabama Press, 1956.
10.	Dwight Waldo	The Administration State, The Ronal Press Company,
		New York,1948.
11.	F.W. Taylor	Scientific Management, Harpers Brothers, New York,
		1947.
12.	Felix A. Nigro	Modern Public Administration, Harper and Row, New
		York, 1965.
13.	Fred Luthans	Organization Behaviour, International Student Edition,
		Mcgraw Hill, Kogakusha Ltd.Tokyo,1977.
14.	Frederick Herzberg	Work and the Nature of Man, The World Publishing
		Company, Cleveland, 1966.
15.	Fritz,J.Roethlisberger &	Management and the Worker, Harvard University Press,

William J.Oiskson Cambridge, Mass, 1939.

16. H.George Frederickson New Public Administration, University of Alabama Press,
Alabama, 1990

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Paper II - Comparative Public Administration

Section - A

Comparative Public Administration: Concept to Comparison, Nature, Scope Evaluation & Significance, Theory building in CP Admn. Public Administration and Environment – Social, Economic, Cultural and Political.

Section B

Max Weber's, Typology of Authority and Administrative Systems with particular reference to use of Ideal Type of Bureaucratic Model, Weber's Model and its utility and limitations in the context of Admn. Systems of Third World. Riggs typology of Societies with particular reference to Prismatic Society, Sala Model and Comparision between Weber and Riggs.

Section C

Salient Features of Administrative System of U.K., U.S.A., France, Switzerland and Japan Comparison with Indian System.

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35 M.A. (PUBLIC ADMINISTRATION) (SEMESTER-IH)

Suggested Readings:

- 1. Ferrel Heady (ed.), Comparative Public Administration, Michigan, Michigan University, 1978.
- 2. Ferrel Heady, Public Administration: A Comparative Perspective, N. J. Englewood Cliffs, 1966.
- 3. F. W. Riggs, Administration in Developing Countries: The Theory of Pris, matic Society; Boston, Houghton Miffin Co., 1904.
- 4. The Ecology of Public Administration, Bombay, Asia Publishing House, 1961.
- 5. Fred W. Riggs and Edward Weidner, Models and Priorities in the Comparative Study of Public Administration, 1963.
- Ramesh K. Arora, Comparative Public Administration, New Delhi, Associated Publishing House, 2000.
- 7. R.K. Arora and Sangecta Sharma, Comparative and Development Administration Ideas and Actions (ed.) Jaipur, Arihand Centre for Administrative Change, 1992.
- 8. R.B. Jain, Comparative Aspects of Public Administration in Robert Wilnks (ed.). Other views and other visions, Greenwood Press, 1978.
- 9. R.B Jain, "The State & Comparative Public Administration", *Indian Journal of Public Administration*, New Delhi, Vol. 7 (Oct.—December, 1991.
- Sybit and Stocke, Papers in Comparative Public Administration Institutions of Public Administration, University of Michigan, 1962.
- 11. Surendra Kataria, Tulnatmak Lok Prashsan, Jaipur, R.B.S.A, 2004.
- 12. T.N. Chaturvedi, Comparative Public Administration, Jaipur, College Book Depot, 2003.
- 13. T.N. Chaturvedi,, Tulnatmak Lok Prashashan, Jaipur, College Book Depot, 1994.

14. William Siifin, Towards the Comparative Study of Public Administration, Blookington, Indian University Press, 1957.

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Paper III-Public personnel Management

Section - A

Concept, meaning, Nature, Scope, Significance and Ecology of Public Personnel Management. Development and Significance of Public Services, Concepts & Issues in Public personnel Management: Neutrality, Ethics, Integrity, Responsive ness, Accountability, career development.

Section- B

Training Promotion, Performance Appraisal conduct Rules, Retirement benefits, Disciplinary Action. Employee- Employer Relationship. Machinery for Negotiation-Joint consultative Machinery, whitely councils, political Rights, Rights to Strike. CAT (India)

Section- C

The following topics to be discussed with reference to USA, France and Japan: Personnel-Classification, Recruitment, Training, Promotion, Conduct Rules Retirement Benefits, Disciplinary Action Employee-Employer Relationship, Machinery for Negotiation, Political Rights and Right to Strike and Right to Form Assocciations.

Recommended Readings:

- 1. O.Glenn Stanl, Public Personnel Administration, Oxford IBH Publication Company, New Delhi,
- 2. David E. Kalinger, *Public Personnel Management*, IPMA, Prentice Hall Inc., Englewood Cliffs, New Jersey, 1986.
- 3. India: Administrative Reforms Commission, Report on Personnel Administration, 1969.
- 4. Second Administrative Reforms Commission, Report on Personnel Administration, 2007.
- 5. Second Administrative Reforms Commission, Report on Personnel Administration, 1969
- 6. C. M. Jain, Public Personnel Administration, College Book Depot, Jaipur, 2003.
- 7. P. Ghosh, Personnel Administration, Sudha Publication, New Delhi, 1975.
- 8. S.L.Goel, Public Personnel Administration, Deep & Deep Publishers, New Delhi, 2004.
- 9. K.Aswathappa, Human Resource Management, Tata McGraw Hill, New Delhi, 2008.
- 10. V.S.P.Rao, Human Resource Management, Excel Books, New Delhi, 2007.
- 11) E. A. Ramaswamy, Manageing Human Resources, OUP, New Delhi, 2000.
- 12. C.L. Chaturvedi, Manav Sansadhan Parbandh, Shri Mahavir Book Depot, Delhi, 2003.(Hindi)
- 13. K. R. Bang, Karmachari Varqa Prashashan, Vidya Books, Aurangabad, 2006. (Marathi)

Paper- IV: Local Government & Administration in India

Unit-I

Evolution, meaning, nature, scope, significance and role of Local Self Government in India; Challenges and problems before Local Government.

Concept, Evolution and Significance of Democratic Decentralization in India; Committees; 73rd and 74th Constitutional Amendments and their main Characteristics; PESA and its implementation.

Unit-II

Types, Structure and Functions of Local Government: Urban and Rural;
Urban and Rural development programmes.

Unit-III

Financial Administration of Local Government: Committees, State finance Commission, Centrally sponsored schemes, Role of credit agencies, and Maintenances of accounts, expenditure, income & audit.

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M.A. (PUBLIC - ADMINISTRATION) OPTIONAL PAPER

Paper II (Gr. A)- Social Welfare Administration

Section - A

Concept, Meaning, Nature, Scope & Significance of Social Welfare Administration, Constitutional Provisions for Welfare of Weaker Sections, Social Welfare Policy in India, Social Welfare Legislations: Policies and Programmes for Weaker Section. Social Development under various Five Year Plans, Problems and Suggestions.

Section - B

Machinery for Social Welfare Administration at the Central, State and Local level, Centre Level: Ministry of Tribal Affairs, Ministry of Women & Child, Ministry of Social Justice & Empowerment: Composition, functions and Role. Central Social Welfare Board. Social Welfare Administration at the State level: Deptt. of State Social Welfare: Composition, functions and Rule, State Social Welfare Advisory Board: Composition, Functions & Role & Critical Analysis.

Section - C

Directorate of Social Welfare: Composition, Functions and Rule. Social Admn. At District Level: Collector & District Social Welfare officer, Role of Voluntary Agencies and Non-Govt. Organizations in Social Welfare Administration. Personnel System for Social Welfare Admn. At various levels.

Role of National Commission for Women, National Commission on Human Rights and Commission for Scheduled Castes & Scheduled Tribes. Challenges before Social Welfare Admn. In 21st Century.

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M.A. (PUBLIC ADMINISTRATION) (SEMESTER-II)

SUGGESTED READINGS:

10. Government of India

1. D. R. Sachdeva	: Social Welfare Administration in India, Allahabad,
	Kitab Mahal 1993

2. S.	L. Goel & R. K. Jain	Social Welfare Administrative, Vol. I & II, Ne	ew
		Delhi, Deep and Deep Publications, 1988.	E.

3. S. L. Goel		: Public Health Administration, New Delhi, Sterling, 1984
4. T. N. Chaturvedi, R. K	ζ. [®] Jain	: Social Administration: Development and Change, New
& Shanta Chandra Ko	hli (eds.	s.) Delhi, Indian Institute of Puble Administration, 1980.

	π (οσ	3., Donn, maran inducate of Labor Transmistration. 1900
5. D. Paul Chowdhry	:	: Social Welfare Administration through Voluntary
Markana.		Agencies, Delhi, Atma Ram & Sons, 1962.

6. S. P. Aiyar (ed.)	: Perspective on the Welfare State, Bombay, Manaktals, 1966.
7. Dean, Paul, H. Appleby	: Public Administration for a Welfare State, Bombay, Asia

	Publishing House, 1961.
8. T. S. Simely	: Five Year Plans Documents, Principles of Social
	Administration.

9. Mathur, S. S.	: Education	Adminis	tratio	n in India, R	eport of	the
9. Mathur, S. S.	Scheduled	Castes	and	Scheduled	Tribes	Commission

(Dhevai	Commussion),	1933, C	Jovennhein	or muia.
· Report	of the Schedul	ed Caste	es and Sched	duled Tribes

	Commission (Mandal Commission), 1989,
11. Government of India	: Annual Report of the Ministry of Health and Family
	Welfare 1008 00

12. A. X. Wadia	: History of Philosophy of Social Work in India (Selected
	Chapters).

LJ. J. L. INAIK	. Educational Flamming in India.		
14. Marsh David, A.	6		
1.7 8.7 1 75	: Introduction to the Study of Social Administration.		
.: 14. Marsh David, A.	: Introduction to the Study of Social Administration.		

15. Government of India	: New Education Policy, 1986, Delhi, 1986.	- 4-
16 Covernment of India	· Annual Papart of University Grants Commiss	ion

the state of the s	. Additional respect of Smith States Salamaster.
17. Government of Pb.	: Annual Report of the Education Department of Punjab.
Tri Baul Bai Bailte an ailteilte e na ne each an air an tae a	

18. G. Ramanathan : Education Planning and National Integration.

M.A (PUBLIC-ADMINISTRATION) OPTIONAL-PAPER

Paper II (Sen A) - Polities and Administration

Section - A

Approaches to the Study of Political System, Systems approach, Structural – Functional approach. Salient ideas of Ploto, Aristotle, Kautilaya and Woodrow Wilson on Political and Administrative Systems.

Section - B

The Concept of Political System with special reference to the ideas of David Easton and Almond. Relationship between political and administrative systems with special reference to the impact of political parties, pressure groups, political culture, media and public opinion.

Section - C

Concept of Development: Political Development & Administrative Development.

Relationship between Political and Admn. Department. Ideas of Michael Crozier, Karl Marx & Robert Merton on Bureaucracy.

Core Books:

- 1 Almond and Coleman: Politics of Developing Area
- 2. H.V. Wiseman: Political System: Some Sociological Approaches
- 3. Almond and Powell: Comparative Politics A Developmental Approach
- 4. Eekstein and Apter: Comparative Politics
- 5. M.J.M. Mackenzie: Politics and Social Science
- 6. J.C. Charlesworth: Contemporary Political Analysis
- 7. Albrow: Bureaucracy
- 8 F.W. Riggs: Administration in Developing Countries
- 9 Ferrel Heady and Sybil Stocks: Papers on Comparative Public Administration
- 10. देवकान्ता शर्मा : कौटिल्य के प्रशासनिक विचार
- 11. S.P. Verma: Modern Political Theory (English & Hindi)
- 12. Lucian W. Pye: Aspects of Political Development
- 13 Sabine: History of Political Thought

Subsidiary Readings:

- 1. Greald Caiden: Administrative Reforms
- 2. Merton et. al.: Readers in Bureaucracy
- 3. Brai Banti: Political and Administrative Development
- 4. Siffin: Toawrds the Comparative Study of Administration
- 5. Blau: The Dynamics of Bureaucracy
- 6. Swerdlow: Development Administration Concepts and Problems
- 7. Montgomery and Siffin: Approaches to Political Development and Change.

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Optional Paper

Paper III –Administrative Law

Section - A

Meaning, Nature and scope, Development of Administrative Law, constitutional Law and Administrative Law, Rule of Law Separation of Powers.

Section - B

Government Liability - Classification of Administrative Actions-Administrative Discretion - Administrative law and privileges. Delegated legist ration - conditional legislation and sub-delegation control over delegated legislation – Public corporation –

Section - C

Distinction between Judicial and quasi Judicial Functions-Principles of Natural Justice, Judicial Review, Public law. Admn. Decision Making: Administrative Tribunals -Meaning & Importance, Characteristics of Admn. Tribunals, Distinction between Tribunal and Court, Principles of Natural Justice and their Judicial Interpretation, Administrative Discretion: Meaning, Definition & Judicial Control over Discretion. Judical Review of Administrative Actions: Public Law Review: Writs of Mandamus, Probhibition & Certiorari. Judical Activision V/s Judical overreach Debate Liability of Administration -Contractual and Tortuous. . Recommanded bests - Readings

NEUUINES :

- 1. I.P. Massey: Administrative Law.
- 2. C.K. Thakkar: Administrative Law (Eastern Book Co.)
- 3. Sir William Wade Public Law in Britain and India (N.M. Tripathia & Co.), Bombay 1992.
- 4. Philip J. Cooper Public Law and Public Administration.
- 5. Griffith and Street: Principles of Administrative Law
- 6. M.A. Fazal: Judicial Control of Administrative Action in India and Pakistan.
 - B. Ganguly: Administrative Legislation in Modern Law in India.
 - A.P. Hassumani: Some Problems of Administrative Law in India.
 - M.C.J. Kagzi: Indian Administrative Law.
 - 10. S.P. Sathe: Administrative law in India.
 - 11. M.P. Jain & S.N. Jain: Principles of Administrative law. Subsidiary Readings:
 - 1. H.W.A. Wade: Administrative Law
 - 2. Wade and Philins: Constitutional Law

Optional Paper

Paper IV -Police Administration

Section - A

Nature, scope and significance of Police-Administrative Approaches to Police Administration-Role of Police in the contemporary society. Evolution of police in India-Pre British System of Police in India-Indian Police Act Police objectives-Protection of the society through maintenance of re and order.

Section - B

Central Police organizations, their structure and functions – IB, CBI CRPF, RPF, BSF and CISF – Report of the National Police commission (1979-82) Functions of the police-Prevention of crime, Patrolling, Surveillance, Intelligence-Maintenance of law and order upholding human rights.

Section - C

State level police: Its structure and function – other police organizations-CID, Finger print burean, Dog squad DVAC. Issue area: Autonomy and Accountability of Police. Police neutrality – Corruption in public Role of Police in Society. Women police – their need and importance- Recruitment and Training of constables, sub-Inspectors and DG, SP of Police.

Books Recommended-

1- Charles R. Swan Son – Police Administration structures, processes and

Leonard territo and behaviour

Robert Tylor

2- Gary W Cordner - Police Administration

3- Saha B.P.-Indian Police

4- Sharma P.D.-Police Administration

5- Venugopal Rao.S, Criminal Justice Problems and perspective in India.

6- Reports of the National Police commission central Governmental

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STATE SHEETE

M.A. (PUBLIC ADMINISTRATION)

Optional Paper 🎷

PUBLIC POLICY AND ANALYSIS

Time: 3 Hrs.

Max. Marks: 100

Section - A

Public Policy: Meaning, Nature, Types and Importance.

Policy Analysis: Meaning, Dimensions, Stages.

Models of Public Policy Making. Dror's Model, Simon's Model and Lindbloom's Model.

Public Policy Makin: Role of Political Executive, Legislature, Bureaucracy and Judiciary.

Policy making process.

Seciton - B

Major Determinants in Policy Making: Political Parties, Interest Groups.

Public Policy Implementation: Role of Legislature, Political Executive, Judiciary and Bureaucracy.

Role of Non – governmental agencies Voluntary Organizations, Pressure Groups.

Major problems in Policy Implementation.

Section - C

Policy Evaluation: Meaning, functions, Problems of evaluation.

Criteria for evaluation of Public Policy.

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41 M.A. (PUBLIC ADMINISTRATION) (\$EMESTER-IV)

Suggested Readings:

- 1. Charles E. Lindbloom, The Policy Marking Process.
- Dayal Ishwar, Dynamics of Formulating a Public Policy, New Jersey, Prentice Hall, 1975.
- 3. D. Drey, *Problem Definition in Policy Analysis*, Kansas, University Press of Kansas, 1984.
- 4. H.A. Aaron, T.E. Mann & Taylor (ed.) Values and Public Policy, Washington D.C., Braking Institution, 1994.
- 5. Herbert A. Simon, Administrative Behaviour.
- 6. Herbert A. Simon, The New Science of Management Decisions, New York, Harper, 1960.
- 7. J.E. Anderson, Public Policy Making, Boston, Houghton Miffin, 1990.
- 8. L.N. Gerston, Public Policy Making: Process and Principles, London M.E., Sharpe, 1997.
- 9. Pardeep Sahni, Public Ploicy: Conceptual Dimensions, Allahabad, Kitab Mahal, 1987.
- P.B. Rathod, Public Policy Making: The Discipline and its Dimensions, New Delhi, Commonwealth, 2005.
- 11. P.K. Saxena, (ed.) Comparative Public Policy, Jaipur, Rawat, Publication, 2000.
- Paul H. Appleby, Policy and Administration, Alabama, University of Alabama Press, 1957.
- R.K. Sapru, Public Policy: Formulation, Implementation and Evaluation, New Delhi, Sterling Publishers, 1984.
- S.R. Maheshwari, Public Ploicy Making in India, Indian Journal of Political Sciences, Vol. 38, 1987.
- 15. Thomas R. Dye, Understanding Public Policy, New Jersey, Englewood Cliff Prentice Hall, 1997.
- 16. W. Dunn, Public Policy Analysis: An Introduction, New Jersey, Prentice Hall, 1993.
- 17. Yehezkel Dror, Public Policy Making Re-examined, San Francisco, 1968.

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